

ATTACHMENT 1  
**THE CORPORATION OF THE CITY OF SARNIA**  
**QUARTER 2 BUDGET STATUS - JUNE 30, 2020**

|   | 2020 Budget          | 2020 YTD<br>Actuals | 2020 Forecast        | Variance            |
|---|----------------------|---------------------|----------------------|---------------------|
| <b>CURRENT BUDGET SUMMARY</b>             |                      |                     |                      |                     |
| Taxation - Net (General, Transit & Sewer) | (82,929,863)         | (56,503,344)        | (83,229,067)         | 299,204             |
| Provincial Subsidies                      | (4,353,212)          | (1,942,654)         | (4,560,524)          | 207,312             |
| Federal Subsidies                         | (330,276)            | (5,953)             | (192,424)            | (137,852)           |
| Other Revenues & Costs Recovered          | (66,929,660)         | (30,809,424)        | (61,792,596)         | (5,137,064)         |
| <b>Total Revenue</b>                      | <b>(154,543,011)</b> | <b>(89,261,376)</b> | <b>(149,774,612)</b> | <b>(4,768,399)</b>  |
| Expenditures                              | 154,543,011          | 86,503,133          | 149,374,029          | 5,168,982           |
| <b>TOTAL (SURPLUS)/DEFICIT</b>            |                      |                     | <b>(400,583)</b>     |                     |
| <b>NON-DEPARTMENTAL REVENUE</b>           |                      |                     |                      |                     |
| Expenditures                              |                      |                     |                      |                     |
| 1000 Taxation-General                     | 2,136,524            | 1,165,167           | 2,356,939            | (220,415)           |
| 1200 Ontario Grants - Unconditional       | 256,133              | 128,067             | 256,133              | -                   |
| 1350 Other Revenue                        | 1,702,063            | 340,855             | 582,065              | 1,119,998           |
| <b>Total Expenditures</b>                 | <b>4,094,720</b>     | <b>1,634,089</b>    | <b>3,195,137</b>     | <b>899,583</b>      |
| Revenue                                   |                      |                     |                      |                     |
| 1000 Taxation-General                     | (77,431,378)         | (52,609,923)        | (77,665,825)         | 234,447             |
| 1100 Payments in Lieu Taxes               | (1,229,141)          | (351,261)           | (1,293,082)          | 63,941              |
| 1200 Ontario Grants - Unconditional       | (3,415,100)          | (1,707,550)         | (3,415,100)          | -                   |
| 1305 Rents, Concessions & Franchises      | (54,211)             | (35,937)            | (50,862)             | (3,349)             |
| 1340 Bluewater Power                      | (2,667,729)          | (290,337)           | (2,461,348)          | (206,381)           |
| 1350 Other Revenue                        | (3,002,063)          | (983,108)           | (1,769,081)          | (1,232,982)         |
| <b>Total Revenue</b>                      | <b>(87,799,622)</b>  | <b>(55,978,116)</b> | <b>(86,655,298)</b>  | <b>(1,144,324)</b>  |
| <b>Total NON-DEPARTMENTAL REVENUE</b>     | <b>(83,704,902)</b>  | <b>(54,344,027)</b> | <b>(83,460,161)</b>  | <b>(29,360,875)</b> |
| <b>MAYOR &amp; COUNCIL</b>                |                      |                     |                      |                     |
| Expenditures                              |                      |                     |                      |                     |
| 2000 Mayor & Council                      | 388,718              | 189,501             | 371,472              | 17,246              |
| <b>Total Expenditures</b>                 | <b>388,718</b>       | <b>189,501</b>      | <b>371,472</b>       | <b>17,246</b>       |
| Revenue                                   |                      |                     |                      |                     |
| 2000 Mayor & Council                      | -                    | -                   | -                    | -                   |
| <b>Total Revenue</b>                      | <b>-</b>             | <b>-</b>            | <b>-</b>             | <b>-</b>            |
| <b>Total MAYOR &amp; COUNCIL</b>          | <b>388,718</b>       | <b>189,501</b>      | <b>371,472</b>       | <b>17,246</b>       |
| <b>CHIEF ADMINISTRATION OFFICER</b>       |                      |                     |                      |                     |
| Expenditures                              |                      |                     |                      |                     |
| 2001 Chief Administrative Officer         | 354,633              | 179,428             | 418,283              | (63,650)            |
| <b>Total Expenditures</b>                 | <b>354,633</b>       | <b>179,428</b>      | <b>418,283</b>       | <b>(63,650)</b>     |
| Revenue                                   |                      |                     |                      |                     |
| 2001 Chief Administrative Officer         | -                    | -                   | -                    | -                   |
| <b>Total Revenue</b>                      | <b>-</b>             | <b>-</b>            | <b>-</b>             | <b>-</b>            |
| <b>Total CHIEF ADMINISTRATION OFFICER</b> | <b>354,633</b>       | <b>179,428</b>      | <b>418,283</b>       | <b>(63,650)</b>     |

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|   | 2020 Budget        | 2020 YTD<br>Actuals | 2020 Forecast      | Variance         |
|---|--------------------|---------------------|--------------------|------------------|
| <b>CORPORATE SERVICES</b>                         |                    |                     |                    |                  |
| Expenditures                                      |                    |                     |                    |                  |
| 2009 Corporate Services                           | -                  | 48,493              | 152,358            | (152,358)        |
| 2010-2012 Human Resources                         | 1,177,026          | 469,322             | 1,078,218          | 98,808           |
| 2022 Information Technology                       | 1,976,668          | 1,047,789           | 1,694,337          | 282,331          |
| 2024 Customer Services                            | 561,595            | 239,358             | 517,152            | 44,443           |
| 2780 Emergency Services                           | 220,495            | 480,702             | 658,808            | (438,313)        |
| 2020-2023 Finance                                 | 2,041,973          | 855,277             | 1,911,038          | 130,935          |
| <b>Total Expenditures</b>                         | <b>5,977,757</b>   | <b>3,140,941</b>    | <b>6,011,911</b>   | <b>(34,154)</b>  |
| Revenue   |                    |                     |                    |                  |
| 2010-2012 Human Resources                         | (201,670)          | (243,616)           | (352,349)          | 150,679          |
| 2022 Information Technology                       | (498,400)          | (488,838)           | (489,438)          | (8,962)          |
| 2780 Emergency Services                           | -                  | (85,601)            | (85,601)           | 85,601           |
| 2020-2023 Finance                                 | (754,507)          | (483,905)           | (658,137)          | (96,370)         |
| <b>Total Revenue</b>                              | <b>(1,454,577)</b> | <b>(1,301,960)</b>  | <b>(1,585,525)</b> | <b>130,948</b>   |
| <b>Total CORPORATE SERVICES</b>                   | <b>4,523,180</b>   | <b>1,838,981</b>    | <b>4,426,386</b>   | <b>96,794</b>    |
| <b>LEGAL, HARBOURS &amp; CLERK SERVICES</b>       |                    |                     |                    |                  |
| Expenditures                                      |                    |                     |                    |                  |
| 2005 Legal  | 614,101            | 232,757             | 519,741            | 94,360           |
| 2050, 2055, 2100 City Clerk                       | 801,750            | 319,043             | 550,981            | 250,769          |
| 2065-2066 Harbours                                | 1,088,420          | 174,677             | 868,518            | 219,902          |
| <b>Total Expenditures</b>                         | <b>2,504,271</b>   | <b>726,477</b>      | <b>1,939,240</b>   | <b>565,031</b>   |
| Revenue   |                    |                     |                    |                  |
| 2005 Legal  | (95,800)           | (12,890)            | (58,229)           | (37,571)         |
| 2050, 2055, 2100 City Clerk                       | (353,845)          | (129,024)           | (361,386)          | 7,541            |
| 2065-2066 Harbours                                | (1,190,420)        | (471,746)           | (979,912)          | (210,508)        |
| <b>Total Revenue</b>                              | <b>(1,640,065)</b> | <b>(613,660)</b>    | <b>(1,399,527)</b> | <b>(240,538)</b> |
| <b>Total LEGAL, PROPERTY &amp; CLERK SERVICES</b> | <b>864,206</b>     | <b>112,817</b>      | <b>539,713</b>     | <b>324,493</b>   |
| <b>FIRE</b>                                       |                    |                     |                    |                  |
| Expenditures                                      |                    |                     |                    |                  |
| 2500 Fire Officers                                | 20,387,489         | 9,858,748           | 20,137,841         | 249,648          |
| 2550 Fire Stations                                | 355,350            | 69,167              | 295,874            | 59,476           |
| <b>Total Expenditures</b>                         | <b>20,742,839</b>  | <b>9,927,915</b>    | <b>20,433,715</b>  | <b>309,124</b>   |
| Revenue   |                    |                     |                    |                  |
| 2500 Fire Officers                                | (165,540)          | (125,339)           | (144,493)          | (21,047)         |
| 2550 Fire Stations                                | (185,000)          | -                   | (135,000)          | (50,000)         |
| <b>Total Revenue</b>                              | <b>(350,540)</b>   | <b>(125,339)</b>    | <b>(279,493)</b>   | <b>(71,047)</b>  |
| <b>Total FIRE</b>                                 | <b>20,392,299</b>  | <b>9,802,576</b>    | <b>20,154,222</b>  | <b>238,077</b>   |

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|  | 2020 Budget        | 2020 YTD<br>Actuals | 2020 Forecast      | Variance         |
|--|--------------------|---------------------|--------------------|------------------|
| <b>ENGINEERING &amp; OPERATIONS</b>            |                    |                     |                    |                  |
| Expenditures                                   |                    |                     |                    |                  |
| 3000 Engineering - Administration              | 327,986            | 129,927             | 294,240            | 33,746           |
| 3033, 3035, 3036 Engineering                   | 2,119,437          | 818,004             | 1,726,433          | 393,004          |
| 3034, 3300 Traffic & Streetlighting            | 1,862,890          | 927,663             | 1,806,024          | 56,866           |
| 3037 Shoreline Protection                      | -                  | 469,922             | 569,922            | (569,922)        |
| 3040 Municipal Drains                          | 287,981            | 238,188             | 274,188            | 13,793           |
| 3005 Public Works Administration               | 1,133,628          | 505,467             | 1,033,620          | 100,008          |
| 3008 - 3011 Road Maintenance                   | 5,693,589          | 3,261,603           | 5,431,520          | 262,069          |
| 3015, 3020 Works Centre                        | 3,109,361          | 1,538,671           | 2,961,223          | 148,138          |
| 3880-3885 Garbage, Recycling & Compost         | 4,426,210          | 1,697,241           | 4,131,356          | 294,854          |
| 3150-3175 Care-A-Van                           | 1,116,367          | 388,584             | 892,267            | 224,100          |
| <b>Total Expenditures</b>                      | <b>20,077,449</b>  | <b>9,975,270</b>    | <b>19,120,793</b>  | <b>956,656</b>   |
| Revenue  |                    |                     |                    |                  |
| 3000 Engineering - Administration              | (242,200)          | (245,802)           | (258,304)          | 16,104           |
| 3033, 3035, 3036 Engineering                   | (1,889,878)        | (439,011)           | (1,531,493)        | (358,385)        |
| 3034, 3300 Traffic & Streetlighting            | (126,400)          | (73,932)            | (174,734)          | 48,334           |
| 3037 Shoreline Protection                      | -                  | (569,922)           | (569,922)          | 569,922          |
| 3040 Municipal Drains                          | (58,587)           | (6,450)             | (58,587)           | -                |
| 3005 Public Works Administration               | (820,800)          | (820,800)           | (820,800)          | -                |
| 3008 - 3011 Road Maintenance                   | (1,613,702)        | (1,322,233)         | (1,602,508)        | (11,194)         |
| 3015, 3020 Works Centre                        | (3,109,361)        | (943,830)           | (2,961,223)        | (148,138)        |
| 3880-3885 Garbage, Recycling & Compost         | (1,328,324)        | (303,894)           | (963,952)          | (364,372)        |
| 3150-3175 Care-A-Van                           | (239,199)          | (29,681)            | (193,644)          | (45,555)         |
| <b>Total Revenue</b>                           | <b>(9,428,451)</b> | <b>(4,755,555)</b>  | <b>(9,135,167)</b> | <b>(293,284)</b> |
| <b>Total ENGINEERING &amp; OPERATIONS</b>      | <b>10,648,998</b>  | <b>5,219,715</b>    | <b>9,985,626</b>   | <b>663,372</b>   |
| <b>Community Services</b>                      |                    |                     |                    |                  |
| Expenditures                                   |                    |                     |                    |                  |
| 4500 Parks & Recreation Administration         | 451,144            | 142,346             | 353,160            | 97,984           |
| 4505-4551 General Parks Maintenance            | 4,901,868          | 2,240,379           | 4,277,492          | 624,376          |
| 4600-4601, 4950 Recreation & Strangway         | 1,111,168          | 451,908             | 924,090            | 187,078          |
| 4610, 4611, 4612, 5022, 5025 Committees        | 123,005            | 23,499              | 40,132             | 82,873           |
| 4700-4710, 4715-4716 Arenas & Pools            | 3,941,597          | 1,688,324           | 3,742,188          | 199,409          |
| 2052, 4900-4903 Facilities - Other & Libraries | 1,206,321          | 589,160             | 1,137,094          | 69,227           |
| 2150 Economic Development                      | 170,616            | 46,019              | 202,537            | (31,921)         |
| 5005, 5010 Planning & Committee of Adjustment  | 1,072,511          | 478,899             | 974,391            | 98,120           |
| 5020 Building                                  | 721,000            | 336,192             | 664,352            | 56,648           |
| 5035 Bylaw Enforcement                         | 1,304,028          | 611,476             | 1,298,372          | 5,656            |
| <b>Total Expenditures</b>                      | <b>15,003,258</b>  | <b>6,608,202</b>    | <b>13,613,808</b>  | <b>1,389,450</b> |

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|  | 2020 Budget        | 2020 YTD<br>Actuals | 2020 Forecast      | Variance           |
|--|--------------------|---------------------|--------------------|--------------------|
| <b>Revenue</b>                                   |                    |                     |                    |                    |
| 4500 Parks & Recreation Administration           | (21,000)           | (60)                | (86,025)           | 65,025             |
| 4505-4551 General Parks Maintenance              | (898,475)          | (560,745)           | (682,208)          | (216,267)          |
| 4600-4601, 4950 Recreation & Strangway           | (479,025)          | (115,799)           | (163,603)          | (315,422)          |
| 4610, 4611, 4612, 5022, 5025 Committees          | (45,000)           | (102,177)           | (993)              | (44,007)           |
| 4700-4710, 4715-4716 Arenas & Pools              | (2,549,585)        | (691,451)           | (1,535,375)        | (1,014,210)        |
| 2052, 4900-4903 Facilities - Other & Libraries   | (46,100)           | (6,926)             | (32,326)           | (13,774)           |
| 2150 Economic Development                        | -                  | -                   | -                  | -                  |
| 5005, 5010 Planning & Committee of Adjustment    | (1,118,021)        | (586,211)           | (1,202,578)        | 84,557             |
| 5020 Building                                    | (721,000)          | (263,017)           | (664,353)          | (56,647)           |
| 5035 Bylaw Enforcement                           | (675,150)          | (307,493)           | (538,336)          | (136,814)          |
| <b>Total Revenue</b>                             | <b>(6,553,356)</b> | <b>(2,633,879)</b>  | <b>(4,905,797)</b> | <b>(1,647,559)</b> |
| <b>Total COMMUNITY SERVICES</b>                  | <b>8,449,902</b>   | <b>3,974,323</b>    | <b>8,708,011</b>   | <b>(258,109)</b>   |
| <b>OTHER</b>                                     |                    |                     |                    |                    |
| <b>Expenditures</b>                              |                    |                     |                    |                    |
| 2490 Other Municipal                             | 10,421,170         | 11,020,434          | 11,090,387         | (669,217)          |
| 5500 Debt Charges                                | 2,708,590          | 1,250,164           | 1,553,278          | 1,155,312          |
| 5515 Unclassified                                | 537,792            | 288,271             | 915,520            | (377,728)          |
| 5520 Municipal Grants                            | 122,566            | 73,170              | 122,170            | 396                |
| 5525 Contribution to Boards & Commissions        | 429,305            | 213,487             | 429,239            | 66                 |
| <b>Total Expenditures</b>                        | <b>14,219,423</b>  | <b>12,845,526</b>   | <b>14,110,594</b>  | <b>108,829</b>     |
| <b>Revenue</b>                                   |                    |                     |                    |                    |
| 5500 Debt Charges                                | (1,313,907)        | -                   | (689,467)          | (624,440)          |
| <b>Total Revenue</b>                             | <b>(1,313,907)</b> | <b>-</b>            | <b>(689,467)</b>   | <b>(624,440)</b>   |
| <b>Total OTHER</b>                               | <b>12,905,516</b>  | <b>12,845,526</b>   | <b>13,421,127</b>  | <b>(515,611)</b>   |
| <b>POLICE SERVICES</b>                           |                    |                     |                    |                    |
| <b>Expenditures</b>                              |                    |                     |                    |                    |
| 2600 Police - Officers                           | 18,197,901         | 8,425,688           | 17,856,762         | 341,139            |
| 2605 Police - Court Security                     | 830,693            | 303,558             | 830,604            | 89                 |
| 2610 Police - Communications                     | 2,714,629          | 1,521,940           | 2,742,226          | (27,597)           |
| 2615 Police - Civilian                           | 2,837,127          | 1,307,058           | 2,767,869          | 69,258             |
| 2620 Police - Janitorial                         | 286,338            | 150,518             | 350,211            | (63,873)           |
| 2625 Police - Station                            | 2,706,518          | 2,029,284           | 2,949,033          | (242,515)          |
| 2630 Police Services Board                       | 59,600             | 15,023              | 52,079             | 7,521              |
| <b>Total Expenditures</b>                        | <b>27,632,806</b>  | <b>13,753,069</b>   | <b>27,548,784</b>  | <b>84,022</b>      |
| <b>Revenue</b>                                   |                    |                     |                    |                    |
| 2600 Police - Officers                           | (1,940,338)        | (657,236)           | (1,850,576)        | (89,762)           |
| 2610 Police - Communications                     | (480,653)          | (480,653)           | (480,653)          | -                  |
| 2625 Police - Station                            | (24,365)           | (12,032)            | (36,032)           | 11,667             |
| 2630 Police Services Board                       | (10,000)           | (190)               | (2,190)            | (7,810)            |
| <b>Total Revenue</b>                             | <b>(2,455,356)</b> | <b>(1,150,111)</b>  | <b>(2,369,451)</b> | <b>(85,905)</b>    |
| <b>Total POLICE SERVICES</b>                     | <b>25,177,450</b>  | <b>12,602,958</b>   | <b>25,179,333</b>  | <b>(1,883)</b>     |
| <b>TOTAL GENERAL OPERATING (SURPLUS)/DEFICIT</b> |                    |                     | <b>(255,988)</b>   |                    |

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|--|---------------------|---------------------|---------------------|------------------|
| <b>TRANSIT CONVENTIONAL</b>            |                     |                     |                     |                  |
| Expenditures                           |                     |                     |                     |                  |
| 1055 Taxation - Transit Area           | 72,100              | 65,682              | 74,182              | (2,082)          |
| 3100-3125 Transit                      | 6,814,057           | 2,902,957           | 6,148,360           | 665,697          |
| <b>Total Expenditures</b>              | <b>6,886,157</b>    | <b>2,968,639</b>    | <b>6,222,542</b>    | <b>663,615</b>   |
| Revenue                                |                     |                     |                     |                  |
| 1055 Taxation - Transit Area           | (4,269,344)         | (3,542,160)         | (4,270,160)         | 816              |
| 3100-3125 Transit                      | -                   | (20,333)            | (20,333)            | 20,333           |
| 3140 Transit Revenue - Operations      | (2,616,813)         | (656,707)           | (1,841,485)         | (775,328)        |
| <b>Total Revenue</b>                   | <b>(6,886,157)</b>  | <b>(4,219,200)</b>  | <b>(6,131,978)</b>  | <b>(754,179)</b> |
| <b>Total TRANSIT CONVENTIONAL</b>      | <b>-</b>            | <b>(1,250,563)</b>  | <b>90,562</b>       | <b>(90,562)</b>  |
| <b>TOTAL TRANSIT (SURPLUS)/DEFICIT</b> |                     |                     | <b>90,562</b>       |                  |
| <b>SEWER AREA</b>                      |                     |                     |                     |                  |
| Expenditures                           |                     |                     |                     |                  |
| 3500 Sanitary Sewer Maintenance        | 7,341,395           | 6,484,034           | 7,277,307           | 64,088           |
| 3501 Environmental Services Group      | 1,918,191           | 1,050,902           | 2,051,247           | (133,056)        |
| 3505-3507 Sewage Treatment Plant       | 6,943,069           | 2,980,861           | 6,714,563           | 228,506          |
| 3510 Sewer - General Administration    | 2,251,353           | 1,883,774           | 2,288,199           | (36,846)         |
| 3600 Storm Sewer Maintenance           | 720,446             | 427,083             | 727,365             | (6,919)          |
| <b>Total Expenditures</b>              | <b>19,174,454</b>   | <b>12,826,654</b>   | <b>19,058,681</b>   | <b>115,773</b>   |
| Revenue                                |                     |                     |                     |                  |
| 3500 Sanitary Sewer Maintenance        | (150,000)           | (150,000)           | (150,000)           | -                |
| 3501 Environmental Services Group      | (100,000)           | (100,000)           | (100,000)           | -                |
| 3505-3507 Sewage Treatment Plant       | (277,652)           | (219,367)           | (300,367)           | 22,715           |
| 3600 Storm Sewer Maintenance           | (720,446)           | (31,282)            | (727,365)           | 6,919            |
| 3590 Sewer Area - Revenue              | (17,926,356)        | (9,408,433)         | (17,928,433)        | 2,077            |
| <b>Total Revenue</b>                   | <b>(19,174,454)</b> | <b>(9,909,082)</b>  | <b>(19,206,165)</b> | <b>31,711</b>    |
| <b>Total SEWER</b>                     | <b>-</b>            | <b>2,917,572</b>    | <b>(147,484)</b>    | <b>147,484</b>   |
| <b>TOTAL SEWER (SURPLUS)/DEFICIT</b>   |                     |                     | <b>(147,484)</b>    |                  |
| <b>WATER AREA</b>                      |                     |                     |                     |                  |
| Expenditures                           |                     |                     |                     |                  |
| 3700 Water - General Administration    | 7,392,816           | 4,537,881           | 7,402,566           | (9,750)          |
| 3705-3706 Water - Distribution         | 10,093,710          | 7,189,541           | 9,926,503           | 167,207          |
| <b>Total Expenditures</b>              | <b>17,486,526</b>   | <b>11,727,422</b>   | <b>17,329,069</b>   | <b>157,457</b>   |
| Revenue                                |                     |                     |                     |                  |
| 3705-3706 Water - Distribution         | (486,075)           | (26,639)            | (416,726)           | (69,349)         |
| 3790 Water - Revenue                   | (17,000,451)        | (8,568,167)         | (17,000,017)        | (434)            |
| <b>Total Revenue</b>                   | <b>(17,486,526)</b> | <b>(8,594,806)</b>  | <b>(17,416,743)</b> | <b>(69,783)</b>  |
| <b>Total WATER</b>                     | <b>-</b>            | <b>3,132,616</b>    | <b>(87,674)</b>     | <b>87,674</b>    |
| <b>TOTAL WATER (SURPLUS)/DEFICIT</b>   |                     |                     | <b>(87,674)</b>     |                  |
| <b>TOTAL (SURPLUS)/DEFICIT</b>         |                     |                     | <b>(400,584)</b>    |                  |