

ATTACHMENT 1  
**THE CORPORATION OF THE CITY OF SARNIA**  
**QUARTER 3 BUDGET STATUS - SEPTEMBER 30, 2020**

	2020 Budget	2020 YTD Actuals	2020 Forecast	Variance
<b>CURRENT BUDGET SUMMARY</b>				
Taxation - Net (General, Transit & Sewer)	(82,929,863)	(82,736,825)	(83,189,291)	259,428
Provincial Subsidies	(4,353,212)	(2,896,745)	(4,643,743)	290,531
Federal Subsidies	(330,276)	(5,953)	(149,863)	(180,413)
Other Revenues & Costs Recovered	(66,929,660)	(43,581,441)	(61,335,802)	(5,593,858)
<b>Total Revenue</b>	<b>(154,543,011)</b>	<b>(129,220,964)</b>	<b>(149,318,699)</b>	<b>(5,224,312)</b>
Expenditures	154,543,011	115,224,057	147,932,404	6,610,607
<b>TOTAL (SURPLUS)/DEFICIT</b>			<b>(1,386,295)</b>	
<b>NON-DEPARTMENTAL REVENUE</b>				
Expenditures				
1000 Taxation - General	2,136,524	2,141,232	2,429,989	(293,465)
1001 Taxation - Petro Chemical Levy	-	493,598		-
1200 Ontario Grants - Unconditional	256,133	192,100	256,133	-
1350 Other Revenue	1,702,063	385,451	676,143	1,025,920
<b>Total Expenditures</b>	<b>4,094,720</b>	<b>3,212,381</b>	<b>3,362,265</b>	<b>732,455</b>
Revenue				
1000 Taxation-General	(77,431,378)	(76,722,369)	(77,545,278)	113,900
1001 Taxation - Petro Chemical Levy	-	(500,124)		-
1100 Payments in Lieu Taxes	(1,229,141)	(1,256,718)	(1,336,718)	107,577
1200 Ontario Grants - Unconditional	(3,415,100)	(2,561,325)	(3,415,100)	-
1305 Rents, Concessions & Franchises	(54,211)	(41,529)	(53,280)	(931)
1340 Bluewater Power	(2,667,729)	(580,674)	(2,461,348)	(206,381)
1350 Other Revenue	(3,002,063)	(1,453,158)	(1,909,656)	(1,092,407)
<b>Total Revenue</b>	<b>(87,799,622)</b>	<b>(83,115,897)</b>	<b>(86,721,380)</b>	<b>(1,078,242)</b>
<b>Total NON-DEPARTMENTAL REVENUE</b>	<b>(83,704,902)</b>	<b>(79,903,516)</b>	<b>(83,359,115)</b>	<b>(345,787)</b>
<b>COUNCIL &amp; ADMINISTRATION</b>				
Expenditures				
2000 Mayor & Council	388,718	268,507	349,828	38,890
2001 Chief Administrative Officer	354,633	282,839	400,471	(45,838)
2050, 2100 City Clerk	798,750	447,604	596,202	202,548
2150 Economic Development	170,616	96,033	120,885	49,731
2065-2066 Harbours	1,088,420	211,932	811,933	276,487
<b>Total Expenditures</b>	<b>2,801,137</b>	<b>1,306,915</b>	<b>2,279,319</b>	<b>521,818</b>
Revenue				
2050, 2100 City Clerk	(353,845)	(164,829)	(236,426)	(117,419)
2065-2066 Harbours	(1,190,420)	(609,286)	(948,110)	(242,310)
<b>Total Revenue</b>	<b>(1,544,265)</b>	<b>(774,115)</b>	<b>(1,184,536)</b>	<b>(359,729)</b>
<b>Total MAYOR &amp; COUNCIL</b>	<b>1,256,872</b>	<b>532,800</b>	<b>1,094,783</b>	<b>162,089</b>

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<b>CORPORATE SERVICES</b>				
Expenditures				
2009 Administration & Communications	-	108,318	165,278	(165,278)
2005 Legal	614,101	330,379	471,847	142,254
2010-2012 Human Resources	1,177,026	697,748	1,083,293	93,733
2020-2023 Finance	2,041,973	1,309,870	1,797,774	244,199
2022 Information Technology	1,976,668	1,368,955	1,688,472	288,196
2024 Customer Services	561,595	371,355	508,960	52,635
2780 Emergency Services	220,495	761,640	407,323	(186,828)
<b>Total Expenditures</b>	<b>6,591,858</b>	<b>4,948,265</b>	<b>6,122,947</b>	<b>468,911</b>
Revenue				
2005 Legal	(95,800)	(19,395)	(26,295)	(69,505)
2010-2012 Human Resources	(201,670)	(243,876)	(243,876)	42,206
2020-2023 Finance	(754,507)	(549,541)	(681,448)	(73,059)
2022 Information Technology	(498,400)	(488,878)	(489,178)	(9,222)
2780 Emergency Services	-	(85,601)	(85,601)	85,601
<b>Total Revenue</b>	<b>(1,550,377)</b>	<b>(1,387,291)</b>	<b>(1,526,398)</b>	<b>(23,979)</b>
<b>Total CORPORATE SERVICES</b>	<b>5,041,481</b>	<b>3,560,974</b>	<b>4,596,549</b>	<b>444,932</b>
<b>FIRE</b>				
Expenditures				
2500 Fire Officers	20,387,489	15,047,103	20,165,226	222,263
2550 Fire Stations	355,350	107,582	463,449	(108,099)
<b>Total Expenditures</b>	<b>20,742,839</b>	<b>15,154,685</b>	<b>20,628,675</b>	<b>114,164</b>
Revenue				
2500 Fire Officers	(165,540)	(130,880)	(134,180)	(31,360)
2550 Fire Stations	(185,000)	-	(185,000)	-
<b>Total Revenue</b>	<b>(350,540)</b>	<b>(130,880)</b>	<b>(319,180)</b>	<b>(31,360)</b>
<b>Total FIRE</b>	<b>20,392,299</b>	<b>15,023,805</b>	<b>20,309,495</b>	<b>82,804</b>
<b>ENGINEERING &amp; OPERATIONS</b>				
Expenditures				
3000 Administration - Engineering	327,986	209,431	293,590	34,396
3033, 3035, 3036 Engineering	2,119,437	1,196,561	1,638,046	481,391
3034, 3300 Traffic & Streetlighting	1,862,890	1,313,887	1,819,108	43,782
3037 Shoreline Protection	-	469,922	569,922	(569,922)
3040 Municipal Drains	287,981	241,907	259,907	28,074
3005 Administration - Public Works	1,133,628	764,618	1,031,892	101,736
3008 - 3011 Road Maintenance	5,693,589	4,159,377	5,400,565	293,024
3015, 3020 Works Centre	3,109,361	2,151,224	2,893,675	215,686
3880-3885 Garbage, Recycling & Compost	4,426,210	2,753,646	4,125,253	300,957
3150-3195 Care-A-Van	1,116,367	577,210	850,502	265,865
<b>Total Expenditures</b>	<b>20,077,449</b>	<b>13,837,783</b>	<b>18,882,460</b>	<b>1,194,989</b>

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<b>Revenue</b>				
3000 Administration - Engineering	(242,200)	(252,075)	(258,328)	16,128
3033, 3035, 3036 Engineering	(1,889,878)	(527,217)	(1,445,153)	(444,725)
3034, 3300 Traffic & Streetlighting	(126,400)	(125,150)	(221,953)	95,553
3037 Shoreline Protection	-	(569,922)	(569,922)	569,922
3040 Municipal Drains	(58,587)	(6,450)	(58,587)	-
3005 Administration - Public Works	(820,800)	(820,800)	(820,800)	-
3008 - 3011 Road Maintenance	(1,613,702)	(1,428,273)	(1,758,340)	144,638
3015, 3020 Works Centre	(3,109,361)	(1,043,621)	(2,893,672)	(215,689)
3880-3885 Garbage, Recycling & Compost	(1,328,324)	(556,236)	(983,987)	(344,337)
3150-3195 Care-A-Van	(239,199)	(36,299)	(175,949)	(63,250)
<b>Total Revenue</b>	<b>(9,428,451)</b>	<b>(5,366,043)</b>	<b>(9,186,691)</b>	<b>(241,760)</b>
<b>Total ENGINEERING &amp; OPERATIONS</b>	<b>10,648,998</b>	<b>8,471,740</b>	<b>9,695,769</b>	<b>953,229</b>

**COMMUNITY SERVICES**

Expenditures

4500 Parks & Recreation Administration	451,144	213,994	304,257	146,887
4505-4551 Parks Maintenance	4,901,868	3,133,267	3,980,892	920,976
4600-4601, 4950 Recreation & Strangway	1,111,168	669,074	874,726	236,442
4610, 4611, 4612, 5022, 5025 Committees	126,005	24,522	73,766	52,239
4700-4710, 4715-4716 Arenas & Pools	3,941,597	2,472,048	3,593,659	347,938
2052, 4900-4903 Facilities - Other & Libraries	1,206,321	841,825	1,171,805	34,516
5005, 5010 Planning & COA	1,072,511	638,902	1,045,756	26,755
5020 Building	721,000	466,338	648,292	72,708
5035 By-law Enforcement	1,304,028	955,086	1,226,045	77,983
<b>Total Expenditures</b>	<b>14,835,642</b>	<b>9,415,056</b>	<b>12,919,198</b>	<b>1,916,444</b>

Revenue

4500 Parks & Recreation Administration	(21,000)	(160)	(413)	(20,587)
4505-4551 Parks Maintenance	(898,475)	(639,600)	(598,863)	(299,612)
4600-4601, 4950 Recreation & Strangway	(479,025)	(127,492)	(141,967)	(337,058)
4610, 4611, 4612, 5022, 5025 Committees	(45,000)	(103,082)	(29,437)	(15,563)
4700-4710, 4715-4716 Arenas & Pools	(2,549,585)	(905,322)	(1,319,503)	(1,230,082)
2052, 4900-4903 Facilities - Other & Libraries	(46,100)	(10,678)	(31,878)	(14,222)
5005, 5010 Planning & COA	(1,118,021)	(665,469)	(1,146,129)	28,108
5020 Building	(721,000)	(435,892)	(647,392)	(73,608)
5035 Bylaw Enforcement	(675,150)	(356,448)	(426,278)	(248,872)
<b>Total Revenue</b>	<b>(6,553,356)</b>	<b>(3,244,143)</b>	<b>(4,341,860)</b>	<b>(2,211,496)</b>
<b>Total COMMUNITY SERVICES</b>	<b>8,282,286</b>	<b>6,170,913</b>	<b>8,577,338</b>	<b>(295,052)</b>

**OTHER**

Expenditures

2490 Other Municipal	10,421,170	11,028,861	11,079,771	(658,601)
5500 Debt Charges	2,708,590	1,443,159	1,826,888	881,702
5515 Unclassified	537,792	463,252	948,318	(410,526)
5520 Municipal Grants	122,566	89,649	122,366	200
5525 Contribution to Boards & Commissions	429,305	424,766	429,206	99
<b>Total Expenditures</b>	<b>14,219,423</b>	<b>13,449,687</b>	<b>14,406,549</b>	<b>(187,126)</b>

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Revenue				
5500 Debt Charges	(1,313,907)	(273,611)	(963,078)	(350,829)
<b>Total Revenue</b>	<b>(1,313,907)</b>	<b>(273,611)</b>	<b>(963,078)</b>	<b>(350,829)</b>
<b>Total OTHER</b>	<b>12,905,516</b>	<b>13,176,076</b>	<b>13,443,471</b>	<b>(537,955)</b>
<b>POLICE SERVICES</b>				
Expenditures				
2600 Police - Officers	18,197,901	12,907,707	17,800,872	397,029
2605 Police - Court Security	830,693	454,898	715,557	115,136
2610 Police - Communications	2,714,629	2,058,645	2,700,616	14,013
2615 Police - Civilian	2,837,127	2,022,959	2,781,048	56,079
2620 Police - Janitorial	286,338	245,225	355,087	(68,749)
2625 Police - Station	2,706,518	2,545,524	3,036,576	(330,058)
2630 Police Services Board	59,600	18,735	53,735	5,865
<b>Total Expenditures</b>	<b>27,632,806</b>	<b>20,253,693</b>	<b>27,443,491</b>	<b>189,315</b>
Revenue				
2600 Police - Officers	(1,940,338)	(1,011,429)	(1,792,601)	(147,737)
2610 Police - Communications	(480,653)	(480,653)	(480,653)	-
2625 Police - Station	(24,365)	(36,274)	(36,274)	11,909
2630 Police Services Board	(10,000)	(11,938)	(11,938)	1,938
<b>Total Revenue</b>	<b>(2,455,356)</b>	<b>(1,540,294)</b>	<b>(2,321,466)</b>	<b>(133,890)</b>
<b>Total POLICE SERVICES</b>	<b>25,177,450</b>	<b>18,713,399</b>	<b>25,122,025</b>	<b>55,425</b>
<b>TOTAL GENERAL OPERATING (SURPLUS)/DEFICIT</b>				<b>(519,685)</b>
<b>TRANSIT CONVENTIONAL</b>				
Expenditures				
1055 Taxation - Transit Area	72,100	127,177	127,177	(55,077)
3100-3125 Transit	6,814,057	4,181,023	5,895,244	918,813
<b>Total Expenditures</b>	<b>6,886,157</b>	<b>4,308,200</b>	<b>6,022,421</b>	<b>863,736</b>
Revenue				
1055 Taxation - Transit Area	(4,269,344)	(4,257,614)	(4,307,295)	37,951
3100-3125 Transit	-	(20,333)	(20,333)	20,333
3140 Transit Revenue - Operations	(2,616,813)	(911,481)	(1,823,692)	(793,121)
<b>Total Revenue</b>	<b>(6,886,157)</b>	<b>(5,189,428)</b>	<b>(6,151,320)</b>	<b>(734,837)</b>
<b>Total TRANSIT CONVENTIONAL</b>	<b>-</b>	<b>(881,230)</b>	<b>(128,899)</b>	<b>128,901</b>
<b>TOTAL TRANSIT (SURPLUS)/DEFICIT</b>				<b>(128,899)</b>
<b>SEWER AREA</b>				
Expenditures				
3500 Sanitary Sewer Maintenance	7,341,395	6,780,366	7,137,641	203,754
3501 Environmental Services Group	1,918,191	1,473,460	1,961,577	(43,386)
3505-3507 Sewage Treatment Plant	6,943,069	4,072,815	6,656,463	286,606
3510 Sewer - General Administration	2,251,353	2,233,862	2,284,175	(32,822)
3600 Storm Sewer Maintenance	720,446	573,743	732,462	(12,016)
<b>Total Expenditures</b>	<b>19,174,454</b>	<b>15,134,246</b>	<b>18,772,318</b>	<b>402,136</b>

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Revenue				
3500 Sanitary Sewer Maintenance	(150,000)	(150,000)	(150,000)	-
3501 Environmental Services Group	(100,000)	(100,000)	(100,000)	-
3505-3507 Sewage Treatment Plant	(277,652)	(259,812)	(300,312)	22,660
3600 Storm Sewer Maintenance	(720,446)	(56,886)	(732,462)	12,016
3590 Sewer Area - Revenue	(17,926,356)	(14,410,024)	(17,933,024)	6,668
<b>Total Revenue</b>	<b>(19,174,454)</b>	<b>(14,976,722)</b>	<b>(19,215,798)</b>	<b>41,344</b>
<b>Total SEWER</b>	<b>-</b>	<b>157,524</b>	<b>(443,480)</b>	<b>443,480</b>
<b>TOTAL SEWER (SURPLUS)/DEFICIT</b>			<b>(443,480)</b>	
<b>WATER AREA</b>				
Expenditures				
3700 Water - General Administration	7,392,816	5,969,070	7,466,803	(73,987)
3705-3706 Water - Distribution	10,093,710	8,234,076	9,625,958	467,752
<b>Total Expenditures</b>	<b>17,486,526</b>	<b>14,203,146</b>	<b>17,092,761</b>	<b>393,765</b>
Revenue				
3705-3706 Water - Distribution	(486,075)	(32,339)	(383,741)	(102,334)
3790 Water - Revenue	(17,000,451)	(13,190,201)	(17,003,251)	2,800
<b>Total Revenue</b>	<b>(17,486,526)</b>	<b>(13,222,540)</b>	<b>(17,386,992)</b>	<b>(99,534)</b>
<b>Total WATER</b>	<b>-</b>	<b>980,606</b>	<b>(294,231)</b>	<b>294,231</b>
<b>TOTAL WATER (SURPLUS)/DEFICIT</b>			<b>(294,231)</b>	
<b>TOTAL (SURPLUS)/DEFICIT</b>			<b>(1,386,295)</b>	