

ATTACHMENT 1
THE CORPORATION OF THE CITY OF SARNIA
PRELIMINARY YEAR END RESULTS - DECEMBER 31, 2020

	2020 Budget	2020 Actuals	Variance
CURRENT BUDGET SUMMARY			
Taxation - Net (General, Transit & Sewer)	(82,929,863)	(83,420,706)	490,843
Provincial Subsidies	(4,535,877)	(5,748,124)	1,212,247
Federal Subsidies	(408,276)	(215,318)	(192,958)
Other Revenues & Costs Recovered	(66,668,995)	(62,210,262)	(4,458,733)
Total Revenue	(154,543,011)	(151,594,410)	(2,948,601)
Expenditures	154,543,011	147,020,410	7,522,601
TOTAL (SURPLUS)/DEFICIT		(4,574,000)	
NON-DEPARTMENTAL REVENUE			
Expenditures			
1000 Taxation - General	2,136,524	2,646,143	(509,619)
1200 Ontario Grants - Unconditional	256,133	256,133	-
1350 Other Revenue	1,702,063	1,702,063	-
Total Expenditures	4,094,720	4,604,339	(509,619)
Revenue			
1000 Taxation-General	(77,431,378)	(77,733,460)	302,082
1100 Payments in Lieu Taxes	(1,229,141)	(1,365,775)	136,634
1200 Ontario Grants - Unconditional	(3,415,100)	(3,415,100)	-
1305 Rents, Concessions & Franchises	(54,211)	(64,866)	10,655
1340 Bluewater Power	(2,667,729)	(2,467,729)	(200,000)
1350 Other Revenue	(3,002,063)	(1,973,523)	(1,028,540)
Total Revenue	(87,799,622)	(87,020,453)	(779,169)
Total NON-DEPARTMENTAL REVENUE	(83,704,902)	(82,416,114)	(1,288,788)
COUNCIL & ADMINISTRATION			
Expenditures			
2000 Mayor & Council	388,718	357,670	31,048
2001 Chief Administrative Officer	354,633	371,454	(16,821)
2050, 2100 City Clerk	798,750	602,653	196,097
2150 Economic Development	170,616	141,858	28,758
2065-2066 Harbours	1,088,420	712,004	376,416
Total Expenditures	2,801,137	2,185,639	615,498
Revenue			
2000 Mayor & Council		(600)	600
2050, 2100 City Clerk	(353,845)	(293,706)	(60,139)
2065-2066 Harbours	(1,190,420)	(950,836)	(239,584)
Total Revenue	(1,544,265)	(1,245,142)	(299,123)
Total MAYOR & COUNCIL	1,256,872	940,497	316,375

ATTACHMENT 1
THE CORPORATION OF THE CITY OF SARNIA
PRELIMINARY YEAR END RESULTS - DECEMBER 31, 2020

	2020 Budget	2020 Actuals	Variance
CORPORATE SERVICES			
Expenditures			
2009 Administration & Communications	-	184,475	(184,475)
2005 Legal	614,101	474,747	139,354
2010-2012 Human Resources	1,177,026	913,663	263,363
2020-2023 Finance	2,041,973	1,811,557	230,416
2022 Information Technology	1,976,668	1,734,873	241,795
2024 Customer Services	561,595	510,323	51,272
2780 Emergency Services	220,495	364,862	(144,367)
Total Expenditures	6,591,858	5,994,500	597,358
Revenue			
2005 Legal	(95,800)	(39,874)	(55,926)
2010-2012 Human Resources	(201,670)	(157,980)	(43,690)
2020-2023 Finance	(754,507)	(607,533)	(146,974)
2022 Information Technology	(498,400)	(488,878)	(9,522)
2780 Emergency Services	-	(91,705)	91,705
Total Revenue	(1,550,377)	(1,385,970)	(164,407)
Total CORPORATE SERVICES	5,041,481	4,608,530	432,951
FIRE			
Expenditures			
2500 Fire Officers	20,387,489	19,963,471	424,018
2550 Fire Stations	355,350	470,420	(115,070)
Total Expenditures	20,742,839	20,433,891	308,948
Revenue			
2500 Fire Officers	(165,540)	(134,209)	(31,331)
2550 Fire Stations	(185,000)	(185,000)	-
Total Revenue	(350,540)	(319,209)	(31,331)
Total FIRE	20,392,299	20,114,682	277,617

ATTACHMENT 1
THE CORPORATION OF THE CITY OF SARNIA
PRELIMINARY YEAR END RESULTS - DECEMBER 31, 2020

	2020 Budget	2020 Actuals	Variance
ENGINEERING & OPERATIONS			
Expenditures			
3000 Administration - Engineering	327,986	342,683	(14,697)
3033, 3035, 3036 Engineering	2,119,437	1,570,514	548,923
3034, 3300 Traffic & Streetlighting	1,862,890	1,926,913	(64,023)
3037 Shoreline Protection	-	1,046,547	(1,046,547)
3040 Municipal Drains	287,981	264,682	23,299
3005 Administration - Public Works	1,133,628	999,433	134,195
3008 - 3011 Road Maintenance	5,693,589	5,253,084	440,505
3015, 3020 Works Centre	3,109,361	2,788,098	321,263
3880-3885 Garbage, Recycling & Compost	4,426,210	4,004,320	421,890
3150-3195 Care-A-Van	1,116,367	752,246	364,121
Total Expenditures	20,077,449	18,948,520	1,128,929
Revenue			
3000 Administration - Engineering	(242,200)	(259,015)	16,815
3033, 3035, 3036 Engineering	(1,889,878)	(1,444,328)	(445,550)
3034, 3300 Traffic & Streetlighting	(126,400)	(218,616)	92,216
3037 Shoreline Protection	-	(1,046,547)	1,046,547
3040 Municipal Drains	(58,587)	(37,623)	(20,964)
3005 Administration - Public Works	(820,800)	(820,800)	-
3008 - 3011 Road Maintenance	(1,613,702)	(1,733,857)	120,155
3015, 3020 Works Centre	(3,109,361)	(2,788,099)	(321,262)
3880-3885 Garbage, Recycling & Compost	(1,328,324)	(1,058,249)	(270,075)
3150-3195 Care-A-Van	(239,199)	(49,989)	(189,210)
Total Revenue	(9,428,451)	(9,457,123)	28,672
Total ENGINEERING & OPERATIONS	10,648,998	9,491,397	1,157,601
COMMUNITY SERVICES			
Expenditures			
4500 Parks & Recreation Administration	451,144	284,143	167,001
4505-4551 Parks Maintenance	4,901,868	3,907,765	994,103
4600-4601, 4950 Recreation & Strangway	1,111,168	879,611	231,557
4610, 4611, 4612, 5022, 5025 Committees	126,005	60,889	65,116
4700-4710, 4715-4716 Arenas & Pools	3,941,597	3,448,595	493,002
2052, 4900-4903 Facilities - Other & Libraries	1,206,321	1,218,296	(11,975)
5005, 5010 Planning & COA	1,072,511	968,363	104,148
5020 Building	721,000	636,430	84,570
5035 By-law Enforcement	1,304,028	1,203,765	100,263
Total Expenditures	14,835,642	12,607,857	2,227,785

ATTACHMENT 1
THE CORPORATION OF THE CITY OF SARNIA
PRELIMINARY YEAR END RESULTS - DECEMBER 31, 2020

	2020 Budget	2020 Actuals	Variance
Revenue			
4500 Parks & Recreation Administration	(21,000)	(148)	(20,852)
4505-4551 Parks Maintenance	(898,475)	(653,588)	(244,887)
4600-4601, 4950 Recreation & Strangway	(479,025)	(168,227)	(310,798)
4610, 4611, 4612, 5022, 5025 Committees	(45,000)	(26,360)	(18,640)
4700-4710, 4715-4716 Arenas & Pools	(2,549,585)	(1,511,367)	(1,038,218)
2052, 4900-4903 Facilities - Other & Libraries	(46,100)	(19,123)	(26,977)
5005, 5010 Planning & COA	(1,118,021)	(1,179,889)	61,868
5020 Building	(721,000)	(636,431)	(84,569)
5035 Bylaw Enforcement	(675,150)	(425,412)	(249,738)
Total Revenue	(6,553,356)	(4,620,545)	(1,932,811)
Total COMMUNITY SERVICES	8,282,286	7,987,312	294,974
OTHER			
Expenditures			
2490 Other Municipal	10,421,170	11,051,948	(630,778)
5500 Debt Charges	2,708,590	1,826,888	881,702
5515 Unclassified	537,792	1,016,561	(478,769)
5520 Municipal Grants	122,566	89,649	32,917
5525 Contribution to Boards & Commissions	429,305	428,028	1,277
Total Expenditures	14,219,423	14,413,074	(193,651)
Revenue			
2490 Other Municipal		(1,200,128)	1,200,128
5500 Debt Charges	(1,313,907)	(963,077)	(350,830)
Total Revenue	(1,313,907)	(2,163,205)	849,298
Total OTHER	12,905,516	12,249,869	655,647

ATTACHMENT 1
THE CORPORATION OF THE CITY OF SARNIA
PRELIMINARY YEAR END RESULTS - DECEMBER 31, 2020

	2020 Budget	2020 Actuals	Variance
POLICE SERVICES			
Expenditures			
2600 Police - Officers	18,197,901	17,631,538	566,363
2605 Police - Court Security	830,693	616,122	214,571
2610 Police - Communications	2,714,629	2,628,736	85,893
2615 Police - Civilian	2,837,127	2,750,054	87,073
2620 Police - Janitorial	286,338	356,203	(69,865)
2625 Police - Station	2,706,518	3,211,467	(504,949)
2630 Police Services Board	59,600	59,207	393
Total Expenditures	27,632,806	27,253,327	379,479
Revenue			
2600 Police - Officers	(1,940,338)	(1,882,634)	(57,704)
2610 Police - Communications	(480,653)	(480,653)	-
2625 Police - Station	(24,365)	(39,074)	14,709
2630 Police Services Board	(10,000)	(12,007)	2,007
Total Revenue	(2,455,356)	(2,414,368)	(40,988)
Total POLICE SERVICES	25,177,450	24,838,959	338,491
TOTAL GENERAL OPERATING (SURPLUS)/DEFICIT		(2,184,868)	
TRANSIT CONVENTIONAL			
Expenditures			
1055 Taxation - Transit Area	72,100	139,712	(67,612)
3100-3125 Transit	6,814,057	5,687,761	1,126,296
Total Expenditures	6,886,157	5,827,473	1,058,684
Revenue			
1055 Taxation - Transit Area	(4,269,344)	(4,321,471)	52,127
3100-3125 Transit	-	(20,333)	20,333
3140 Transit Revenue - Operations	(2,616,813)	(1,692,462)	(924,351)
Total Revenue	(6,886,157)	(6,034,266)	(851,891)
Total TRANSIT CONVENTIONAL	-	(206,793)	206,795
TOTAL TRANSIT (SURPLUS)/DEFICIT		(206,793)	

ATTACHMENT 1
THE CORPORATION OF THE CITY OF SARNIA
PRELIMINARY YEAR END RESULTS - DECEMBER 31, 2020

	2020 Budget	2020 Actuals	Variance
SEWER AREA			
Expenditures			
3500 Sanitary Sewer Maintenance	7,341,395	7,013,073	328,322
3501 Environmental Services Group	1,918,191	1,990,269	(72,078)
3505-3507 Sewage Treatment Plant	6,943,069	6,043,130	899,939
3510 Sewer - General Administration	2,251,353	2,285,746	(34,393)
3600 Storm Sewer Maintenance	720,446	698,122	22,324
Total Expenditures	19,174,454	18,030,340	1,144,114
Revenue			
3500 Sanitary Sewer Maintenance	(150,000)	(150,000)	-
3501 Environmental Services Group	(100,000)	(100,000)	-
3505-3507 Sewage Treatment Plant	(277,652)	(311,629)	33,977
3600 Storm Sewer Maintenance	(720,446)	(698,121)	(22,325)
3590 Sewer Area - Revenue	(17,926,356)	(18,109,971)	183,615
Total Revenue	(19,174,454)	(19,369,721)	195,267
Total SEWER	-	(1,339,381)	1,339,381
TOTAL SEWER (SURPLUS)/DEFICIT		(1,339,381)	
WATER AREA			
Expenditures			
3700 Water - General Administration	7,392,816	7,467,253	(74,437)
3705-3706 Water - Distribution	10,093,710	9,254,197	839,513
Total Expenditures	17,486,526	16,721,450	765,076
Revenue			
3705-3706 Water - Distribution	(486,075)	(378,127)	(107,948)
3790 Water - Revenue	(17,000,451)	(17,186,281)	185,830
Total Revenue	(17,486,526)	(17,564,408)	77,882
Total WATER	-	(842,958)	842,958
TOTAL WATER (SURPLUS)/DEFICIT		(842,958)	
TOTAL (SURPLUS)/DEFICIT		(4,574,000)	